

Scrutiny Work Programme 2020 – 2022

The Overview and Scrutiny Committee agreed a 4-year scrutiny work programme in 2018.

The Scrutiny Leadership Group are the custodians of the Scrutiny Work Programme and meet quarterly to ensure the work programme remains current, is delivering and to agree the escalation of any issues from Scrutiny Leads or committees. Routine and standing items such as statutory reports, follow up to scrutiny reviews, health consultations and Q&A sessions are added to the in-year forward plans for each of the scrutiny committee. In addition, performance indicators from the P&F 'watchlist' are to the Leads' remits.

This allows the work programme to be flexible and respond to developing and emerging need. Work that scrutiny launches in year one may carry on into subsequent years. Given changing priorities, especially in light of the unprecedented situation presented by the Covid-19 pandemic and the need to respond to this as a council and community, the Scrutiny Leadership Group has decided to refresh the scrutiny work programme for 2020-2022 to reflect the change in priorities and focus for scrutiny.

The scrutiny work programme for 2018-20 remains (shaded) below by way of reference.

Scrutiny Method	Priority	Objective	Cabinet Member/Partner	Comments
Year 1 2018/19				
Overview & Scrutiny	ASB & Youth Crime	Contribute to the development of the Community Safety Violence, Vulnerability and Exploitation Strategy and Youth Offending Plan.	Cllr Krishna Suresh	Green Programmed into O&S forward plan for April and June 2019
	Waste, Recycling and Fly-tipping	How might we ensure the councils waste strategy and enforcement activity have a positive impact on increasing recycling levels and reducing flytipping. How might we ensure the depot redevelopment plans have a positive impact on increasing recycling levels and reducing flytipping. How might we use technology so that we can	Cllr Varsha Parmar	Green A series of three reports agreed and programmed into O&S agenda: <ul style="list-style-type: none">- Waste strategy and recycling performance- Flytipping- Use of technology Need to think about how scrutiny can make recommendations in committee as well as in reviews.

		improve the bin collection system		
	Adult Social Care	How is the council responding to the Government consultation on care and support for older people	Cllr Simon Brown	Green Delayed as Government consultation has been delayed Report on Resilient Harrow (adults social care programme) presented to O&S in January 2020.
Performance and Finance	Children's services demand pressures & budget	Focus on understanding the children's services budget pressures, forecasts and savings proposals and the impact these are having on performance.	Cllr Christine Robson	Amber No specific agenda items have been able to be scheduled on this topic for P&F yet. Budget report scheduled for December.
	Adult Social care demand pressures & budget	Focus on understanding the adult social care budget pressures, forecasts and savings proposals and the impact the these and the new 'resilient communities' vision are having on performance.	Cllr Simon Brown	Green A report on the Impower review was scheduled into the P&F agenda for March 2019 but was pulled because rather than a report, officers are now taking the findings from Impower and using them to set up a new programme board. The projects that will sit underneath this are still being worked out and will be wider than just the Impower work. Officers are happy to bring a paper on the programme board to a future committee meeting. Report on Resilient Harrow (adults social care programme) presented to O&S in January 2020.
Health Sub	Mental Health	How might we work together to improve young people's mental health in the borough	CNWL Barnardo's Young Harrow Foundation	Red Not been a part of the Health sub's agenda this year due to the priority given the CQC inspection of Northwick Park hospital and changes to Alexandra Avenue walk-in services. Mental health strategy programmed in for Summer/Autumn 2020. Green

		Follow up on progress to date on the scrutiny review into maternity services at Northwick Park Hospital. Part of CQC inspection report and action plan.	NWLHT	The Committee has had regular reports on the CQC inspection and subsequent improvement plan.
Scrutiny Reviews	ASB and youth crime (Resources & Children's Leads)	How might we use all the council's policies (especially planning, licensing and regeneration) to contribute to reducing ASB and youth crime.	Cllr Krishna Suresh,	Green Review completed
	Road Maintenance (Communities Leads)	How might we better inform, engage and consult with residents so that the agreed work schedule addresses the concerns of residents as raised in the 2017 residents' survey.	Cllr Varsha Parmar	Green Review completed
Scrutiny Leads	People's	Children's demand pressures and budget Adult demand pressures and budget	Paul Hewitt, Visva Sathasivam	
	Communities	Waste, Recycling & Flytipping In-work Poverty	Paul Walker	
	Resources	Capital programme Customer services and access to services/digital exclusion Strategic Community Safety	Alex Dewsnap	
	Health	Life expectancy Health and Social Care Integration (STP, Accountable Care, Better Care Fund)	Paul Hewitt, Carole Furlong	
Scrutiny Method	Priority	Objective	Cabinet Member/Partner	Comments
Year 2 – 2019/2020				

Overview & Scrutiny	Regeneration Strategy	<p>Infrastructure Review</p> <p>Lobbying Strategy</p> <p>The Strategic Delivery Partnership</p> <p>Emerging Wealdstone Plan (building on previous scrutiny reviews)</p>	Cllr Keith Ferry	<p>Green</p> <p>Report came to Sept O&S following up the scrutiny review of regen finance.</p> <p>Further reports, activity to be agreed</p> <p>Report on implementation of review's recommendations came to O&S in January 2020.</p>
	Adult Social Care	<p>How is the new 'Resilient Communities' vision and transformation programme contributing to reducing spend and demand pressures and supporting the growing ageing population in the borough.</p> <p>How is the council responding to the Government consultation on care and support for older people – subject to any government announcement during the year.</p>	Cllr Simon Brown	<p>Green</p> <p>A report on the Impower review was scheduled into the P&F agenda for March 2019 but was pulled because rather than a report, officers are now taking the findings from Impower and using them to set up a new programme board. The projects that will sit underneath this are still being worked out and will be wider than just the Impower work. Officers are happy to bring a paper on the programme board to a future committee meeting.</p> <p>This was scheduled for O&S November 2019, which was subsequently re-scheduled due to the general election. Report on Resilient Harrow (adults social care programme) presented to O&S in January 2020..</p>
	Shared Services	How might we learn from six years of shared services initiatives so that any future shared service ventures benefit Harrow residents.	Cllr Adam Swersky	<p>Amber</p> <p>The review is currently underway with the challenge panel taking place in March. Members requested further information from officers and discussion with the Portfolio Holder before the final report and recommendations can be completed. Work on this project was suspended due to the Covid emergency and therefore has not reported back to O&S yet.</p>
	ASB and Youth Crime	Explore our understanding of the drivers of Youth crime to that the Community Safety Violence, Vulnerability and Exploitation Strategy and Youth Offending Plan are responding effectively.	<p>Cllr Krishna Suresh</p> <p>Borough Commander</p>	<p>Green</p> <p>VVE strategy, YOT plan and Scrutiny review into youth violence all considered at for June O&S</p>

Performance and Finance	Budget	Adult social care budget – what is replacing project Infinity? MTFS budget strategy	Cllr Adam Swersky	Amber
	Performance	Digitisation of customer services - What impact is the move to digital and online services/customer contact having on residents' ability to access services. Innovation	Cllr Adam Swersky	Amber
Health Sub	Public Health Need and Health Inequalities Patient Transport NHS Long-Term Plan Performance at Northwick Park Hospital			Green Public health report came to Health Sub in June. Patient transport and NHS long term plan is being considered at regional level through the JHOSC LNWHT's quality account considered by Health Sub in June.
Scrutiny Reviews	Shared Services	Lessons learnt, other councils' experiences, impact on savings and improving quality	Cllr Adam Swersky	Amber Cllr Kantilal Rabadia and Cllr Honey Jamie to Chair. The review is currently underway with the challenge panel taking place in March. Members requested further information from officers and discussion with the Portfolio Holder before the final report and recommendations can be completed. Work on this project was suspended due to the Covid emergency and therefore has not reported back to O&S yet.
	Annual Report Review	Sub-group to meet and review format and structure of annual report		Amber Cllr Richard Almond and Cllr Jean Lammiman met and report back through SLG. Comms Team have agreed to help pull together annual report for 2019-20. Work on the Scrutiny Annual Report suspended due to the Covid emergency and therefore has not reported back to O&S yet.

	TBC			
Scrutiny Method	Item	Objective	Cabinet Member/Partner	Comments
Year 3 2020/2021				
Overview & Scrutiny	Impact of Covid-19 pandemic on the organisation and local communities <ul style="list-style-type: none"> • Council response to the emergency • The 'new normal' 	Emergency response Recovery and longer term implications	Cllr Graham Henson / Cllr Adam Swersky	
	Regeneration <ul style="list-style-type: none"> • Progress of the HSDP (joint venture) • Developing strategy for delivering HSDP and HNC 	Pre-decision scrutiny Policy development of regeneration plans	Cllr Keith Ferry	
	Policing <ul style="list-style-type: none"> • Response to and impact of Covid-19 pandemic and lockdown • Issues relating to 	Emergency response Recovery and longer term implications Addressing inequalities and unfairness	Cllr Krishna Suresh Borough Commander	

	BAME communities in light of Black Lives Matter			
Performance and Finance	Budget – financial impact of Covid-19 pandemic	Recovery and longer term implications	Cllr Adam Swersky	
	Performance – digital inclusion	Council’s approach to digital inclusion and impact on different communities	Cllr Adam Swersky	
Health Sub	Covid-19 – impact on health and social care services in Harrow	Emergency response Recovery and longer term implications	Cllr Simon Brown Harrow CCG LNWHT	
	Covid-19 – impact on Harrow communities and health inequalities (link to public health strategies)	Emergency response Recovery and longer term implications Addressing inequalities	Cllr Simon Brown Harrow CCG	
	Mental health and wellbeing		Cllr Simon Brown	
Scrutiny Reviews	Delivering the Borough Plan	Engagement on themes Reducing inequalities	Cllr Graham Henson	
	Council actions to	Developing and delivering an		

	address equalities	equalities action plan Scrutiny's role in cross-party member working group		
	Adult social care reform	White paper (expected soon) – analysis of implication on Harrow and council response to consultation	Cllr Simon Brown	
	Policy development in council strategies – how to engage scrutiny	Scrutiny's role in policy development and pre-decision scrutiny	Cllr Graham Henson	
Scrutiny Method	Item	Objective	Cabinet Member/Partner	Comments
Year 4 2021/2022				
Overview & Scrutiny	Impact of Covid-19 pandemic on the organisation and local communities <ul style="list-style-type: none"> • The 'new normal' • Lessons learnt 	Recovery and longer term implications	Cllr Graham Henson / Cllr Adam Swersky	
	Regeneration <ul style="list-style-type: none"> • Progress of the HSDP (joint venture) • Developing 	Policy development of regeneration plans	Cllr Keith Ferry	

	strategy for delivering HSDP and HNC			
Performance and Finance	Budget – financial impact of Covid-19 pandemic	Recovery and longer term implications	Cllr Adam Swersky	
	Performance – TBC			
Health Sub	Covid-19 – impact on Harrow communities and health inequalities (link to public health strategies)	Recovery and longer term implications Addressing inequalities, especially in BAME communities	Cllr Simon Brown Harrow CCG LNWHT	
Scrutiny Reviews	TBC	.		
	TBC			